\*

·

. (76)

. : ANOVA (t)

.1

(ANOVA) .2

(Dave, 2003) .1

Corporate

Governance .

1992
Cadbury Committee .(Reed, 2002)

(Turmball, 1997)

2007/12/12 .

.2008/10/13

. / 2009© - 459 -

•••

```
( 2003
                                                                             1999
                                                                          International Monetary Fund (IMF)
                             (Al-Twaijiri et al., 2002)
                                                          Organization for Economic Co-operation
                                                                                      (OECD) and Development
                          %85
   (
                )
                                                                        (TOSCO)
                                                                                2002
                                            (OECD)
                               .2
                                                          Securities Exchange
                (Morgan, 2002)
                                                                                          2002
                                                          Sarbanes and Oxley )
                                                                                                    Comission
                                                                                                    (Act, 2002
                                                          World
                                                                  Enron:
                                                                                         Global Crossing Com
                                                          Audit
                                                                                                    Committee
Dewing and )
                                                                                   ( 2006
                                       .(Russel, 2000
                                                                                                    )
                                                                    (76)
                                                          2002
                                                                                     (46)
                                                                    (33 32)
                                                                                                    (78)
                                                                                         2000
                                                 .1
                                                                )
```

- 460 -

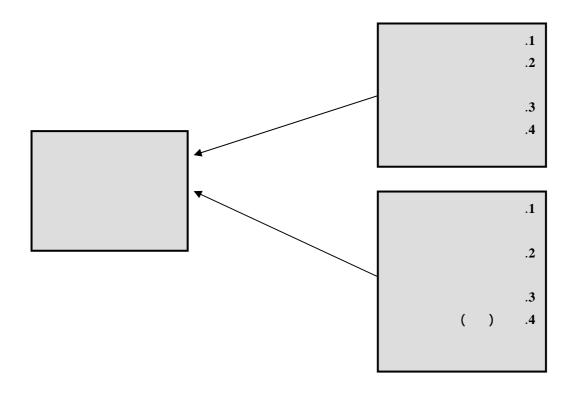
					.2
		:			.3
	:		.1		.4
			.2		:
	:			:	.1
			.3		.2
					.3
		:			.4
Null		:	Hypothesis		
			:Но1		:
	;		Ho1 <sub>1</sub> :		
			:Ho1 <sub>2</sub>		:
			:Но1 <sub>3</sub>		
			:Ho1 <sub>4</sub>	( ) Stakeholders	Stockholders
			:Но2		

- 461 -

...

: :Ho3 :Ho2<sub>1</sub>
)
(
:Ho2<sub>2</sub>
:Ho2<sub>3</sub>
:Ho2<sub>4</sub>

; ·



.3
(Adams,2003)

(Christina, 2005)

II II

Positive Theory
(Cornelius Agency Theory
(OECD) and Kought, 2003)

Corporate Social Responsibility (Hopkins, 2000)

(Corporate

. (Glasgow, 2003)

(Clark, 2004) Effectiveness

Efficiency

(Williamson, 1999)

Radical Innovation

Incremental Innovation

(Mathensin, 2002)

:Governance Center, 2002)

Interaction .1 (2006 ) (Reed,2005 )

Board Purpose .2

. . . .

		Board Responsibilities		.3
Interests of	.2			
	other Stakeholders			
	)			
.(		Inc	dependence	.4
	.3			
Responsibilities as	nd Role of the Board			
		Knowledge and Expe	ertise	.5
Quality				
		Meetings and Information		.6
Integrity and Ethical	.4	•		_
	Behavior		Leadership	.7
		Leader		
		. Manage		0
			Disclosure	.8
	•			
		•	Ci#	0
Disalogues and Transparance	.5		Committees	.9
Disclosure and Transparency	.3			
		Intern	al Audit	.10
	(Castellano, 2002)	)		
Voluntary Disclosure		.(OECD,	2004) :	(
Mandatory Disclosure		. ,		.1
		Rights and Equitable Treats	nent	
				Shareholders

(Prowse, 1997)

Social Responsibility .6

(Kim, 2003)

(Dixon, 2001)

.4

.

:

100

(76) .(1) %88 .(Sekaran, 2003: 225) %70 .(2) (z) ( ) (Kolmogorov-Smirnov) .(3) ) .( .(4) %99 %22 ( (1) % 20 30 %26 .1 .2 42 50 %55 %19 .3 14 20 %100 **76** 100

(2)

%87 .1 %92 .2 %88

(3)

.

* Sig.	Kolmogorov-Smirnov (Z)		
0.126	1.32		.1
0.071	1.43		.2
0.093	1.12		.3
0.136	1.57		.4
0.082	1.86		.5
0.115	1.73		.6
0.064	1.37		.7
0.082	1.23	( )	.8

.0.05 < (Sig.)

(4)

20	1	2	5	11	1	.1
42	16	_	2	24	-	.2
14	-	2	3	9	-	.3
76	17	4	10	44	1	.4

(5)

h——	I	I		$\overline{}$
	10	(10-5)	5	
20	10	7	3	.1
42	29	11	2	.2
14	8	5	1	.3
76	47	23	6	.4

%30 (5) (10 -5)

10 %62 (10 -5)

.

(5.4)

.5

···

; ) (7 6)

(3.67) :

5-4.5 4.5 - 3.67 3.67 - 2.34 2.34 - 1 1 (Means)

(Means)

((

	SD	M	SD	M	SD	M	SD	M	
1	0.32	4.88	0.001	5.00	0.35	4.86	0.36	4.86	.1
3	0.68	4.47	0.76	4.43	0.72	4.33	0.44	4.76	.2
4	1.03	2.32	0.075	3.91	0.099	2.17	1.16	2.15	.3
2	0.57	4.68	0.76	4.43	0.43	4.76	0.6	4.67	.4
	0.37	4.15	0.35	4.44	0.35	4.1	0.40	4.11	

. 2.32 (6)

:

.1

·

. 4.68 4.88 (

Social Responsibility ( )

·

(6) .3

(0.57 0.68 0.32)

.(1.03)

. ( )

.(7)

SD SD SD  $\mathbf{M}$ M  $\mathbf{M}$ SD M 0.31 4.90 0.001 5.00 0.30 4.90 0.40 4.81 2 2 0.46 4.77 0.0015.00 0.37 4.90 0.48 4.33 3 4.31 0.70 4.21 0.74 4.19 0.67 4.62 4 0.73 4 3 0.68 4.48 0.47 4.71 0.53 4.67 0.62 4.05 4.60 0.25 4.73 0.35 0.30 0.33 4.67 4.46

...

		(4.73	4.67)	: (7)			.1
	( )				(4.60)		.1
		( )		(4.77 4.90)	)	·	
					(4.4	8 4.31)	
(7)	(6)		.3				.2
				(4.46)			
				,	(4.60 4.6	7)	
				(4.05)			
			:			(4.67	4.71)
			(t)				
		(An	NOVA)	·			
11	Ho1	·					
	Hol <sub>4</sub> Hol <sub>3</sub> Hol <sub>2</sub>			( )			

- 470 -

(8)

•						
			t			
	Sig.					
	0.001	74	34 25**	0.037	A 15	

0.001	74	34.25**	0.037	4.15	Ho1
0.000	74	37.14**	0.32	4.88	Ho1 <sub>1</sub>
0.013	74	23.36**	0.68	4.47	Ho1 <sub>2</sub>
0.316	74	1.07**	1.03	2.32	Ho1 <sub>3</sub>
0.002	74	29 23**	0.57	4 68	Ho1.

 $. \big(0.01 \ge \alpha\big) \qquad \qquad **$ 

(2.67) : (8)

(3.67) (2.32) Hol (34.25) (t)

(4.15) .(2.62) . 3.67

Hol<sub>4</sub> – Hal

(29.23) (t) (4.68)

(3.67) Decision Rule .2

Ho1

 $\mathrm{Ho}_2$  .

. Но1<sub>1</sub> —

 $Ho2_4 Ho2_3 Ho2_2 Ho2_1$  (37.14) (t)

.(9) (4.88) : **(9)** (3.67)

(42.23) (t) .1 (4.60) (2.62) .

(3.67)

 $\mathsf{Hol}_2$ 

(23.36) (t) . (4.47)

(t) .2 (3.67)

: Ho2<sub>4</sub> Ho2<sub>3</sub> Ho2<sub>2</sub> Ho2<sub>1</sub> .

<del>-</del>

Ho1<sub>3</sub> (t)

": Ho3 -

) "

(

.(10) ANOVA

(9)

		t			
Sig.					
0.001	74	42.23**	0.33	4.60	Ho2
0.000	74	44.51**	0.31	4.90	Ho2 <sub>1</sub>
0.012	74	39.02**	0.46	4.77	Ho2 <sub>2</sub>
0.017	74	27.16**	0.73	4.31	Ho2 <sub>3</sub>
0.023	74	36.5**	0.68	4.48	Ho2 <sub>4</sub>

 $. \big(0.01 \ge \alpha\big) \qquad \qquad **$ 

(10) .(ANOVA)

	(F)				
Sig.					
		0.44	2	0.88	
0.001	7.64*	0.13	74	9.62	
			76	10.51	
		0.72	2	1.44	
0.08	3.40**	0.09	74	6.97	
			76	8.41	

 $. \big(0.05 \ge \alpha\big) \qquad \qquad *$ 

 $.(0.01 \ge \alpha)$  \*\*

) : **(10)** ( .1

(F) Ho3 . (3.13) (7.64) .(0.05)

.(0.05)

( ) .Tukey-Kramer :(301 :2000 ( ) ( ) ) ANOVA .(11) (10) (11) .(0.05) (Tukey – Kramer) (H) 0.010 0.223 \* 10.2  $0.330^{*}$ 0.340\*  $.(0.05 \ge \alpha)$ .6 (11) (<sub>2 1</sub>) ) (3) .1 .(10) (ANOVA) .2 **(**F**)** Но3 (4.92) (3.40) (0.01)) (

- 473 -

( ) .2 .2 .3 (ANOVA) (Tukey-Kramer) .3 Но3 .4

.1

- 474 -

- Dixon, Patrick. 2000. The Future of Corporate Governance, http://www.google.com
- Glasgow, B. 2003. Corporate Governance: A Time for Change of Public and Private Measures,http:www.Findarticles.com
- Hopkins, Michael. 2000. Corporate Social Responsibility , The Big Picture. Cited at the Corporate Responsibility World-News Item, www.mhcinternational.com
- Kim, Guenther. 2003. Effective Web Governance Structures (Industry Overview) online, http://www.findarticles.com
- Mathensin, S. 2002. Corporate Governance Defined, Online available: http://www.Corpgov.net/Library/Definitions.htm
- Morgan, D. 2002. Rating Banks,: Risk and Uncertainty in Opaque Industry, *American Economic Review*, Vol. 92, 874-888.
- Prowse, S. 1997. The Corporate Governance System in Banking: What Do We Know? *Banka Del Lavaro Quarterly Review*, 11-40.
- Reed. 2005. Corporate Governance Reforms in Developing Countries, *Journal of Business Ethics*, No.37, 223-249.
- Sarabans, P.and Oxley, M., Act of 2002, the Public Company Accounting Reform and Investor Protection Act. Washington, D.C., US. Congress.
- Sekaran, UMA. 2003. Research Methods for Managers (A Skill – Building Approach), John Wiley and Sons, New York.
- The Corporate Governance Center (CGC). 2002.
- The Organization for Economic Co-operation and Development (OECD). 2004. Principles of Corporate Governance http://www.oecd.org
- Turnbull, S. 1997. Corporate Governance: Its Scope, Concerns and Theories, Corporate Governance: An International Review, Blackwood Oxford, Vol.5, No.4, 180-197.
- Williamson, Q. 1999. The Mechanism of Corporate Governance, Oxford University Press, 3-4.

2006 -67 .5-3 2006 68 2006

(SPSS)

Adams, R. and Mehran, H. 2003. Is Corporate Governance Different for Bank Holding Companies? FRB, NY, *Economic Policy Review*, Vol. 9, 123-142.

2000

- Al-Twaijry et al. 2002. Audit Committees in the Saudi Arabian Corporate Sector.
- Castellano, J.G. 2002. Restoring Public Confidence, *Journal of Accountancy*, Vol. 193, Issue 4, 37-39.
- Christina, M. 2005. An Empirical Study on the Relationship Between Ownership and Performance in a Family Based Corporate Environment, *Journal of Accounting*, *Auditing and Finance*, Vol. 20, Issue 2, 121-140.
- Corporate Governance Center. 2000. The Principles of Corporate Governance.
- Cornelius, P.K. and Kogut, B.C. 2003. Corporate Governance and Capital Flows in Global Economy, Oxford, *The World Economic Forum*.
- Dave, M. 2003. Global Governance: Trends Have Emerged as Regulations in Many Countries to Refine Pension Governance Processes, *Benefits, Canada*, Vol. 27, Issue 3, 32-45.
- Dewing, I. and Russel, P. 2000. Cadbury and Beyond: Perceptions on Establishing a Permanent Body for Corporate Governance Regulation, *British Accounting Review*, No. 32, 350-362.

. . .

## The Impact of Accounting Systems and Professional Standards in Enhancing Effectiveness and Efficiency of Corporate Governance Systems of Jordanian Public Shareholding Companies

Mohammad A. Matar \*

## **ABSTRACT**

The study aimed to investigate the impact of accounting systems and professional standards on enhancing the effectiveness and efficiency of corporate governance systems of Jordanian shareholding companies.

The study consisted of two main parts: the first part covered the theoretical framework of (CG), while the second is a field study on a sample of (76) persons who were selected from three groups. Those groups are: non-executive members of the board of directors, external auditors and other bodies who are mainly involved in the development and follow-up of the professional standards such as the central bank, Amman stock exchange and the Jordanian association of certified public accountants.

After analyzing the study data and testing its hypotheses using the two – sample (t) test and the one-way analysis of variance (ANOVA), the study revealed two main findings:

- 1. All the accounting systems and professional standards have important impacts on enhancing the effectiveness and efficiency of Corporate Governance Systems (CGS), except the social responsibility accounting system which has a moderate impact.
- 2. The (ANOVA) test revealed that there are significant statistical differences between the viewpoints of the three groups toward the relative importance of accounting systems on enhancing the effectiveness and efficiency of (CGS). This was due to their different opinions toward the impact of the social responsibility accounting system and the cost and management system. On the other hand, the same test (ANOVA) revealed that there are no significant statistical differences between the viewpoints of the three groups toward the relative importance of the professional standards on enhancing the effectiveness and efficiency of (CGS).

**Keywords**: Corporate Governance, Accounting Systems, Professional Standards, Effectiveness and Efficiency of Corporate Governance Systems.

<sup>\*</sup> Faculty of Administrative and Financial Sciences, Middle East University for Graduate Studies. Received on 12/12/2007 and Accepted for Publication on 13/10/2008.